

**ANNEX B
RISK MATRIX**

Risk Assessment				Risk Monitoring:		Addressing the Risk:	Responsible Person/Unit
Risk Please include all risks planned for (or faced) over your programme's entire duration				How (and how often) did your programme monitor the risk(s) during the reporting period?		Please include the mitigating and/or adaptation measures planned for/taken	
				Likelihood: Almost Certain – 5 Likely – 4 Possible – 3 Unlikely – 2 Rare – 1	Impact: Extreme – 5 Major – 4 Moderate – 3 Minor – 2 Insignificant – 1	Periodicity	Source for monitoring
Contextual risks							
Due to Covid-19 related restrictions return as the epidemiological situation worsens, limiting opportunities for offline routine. This may have a considerable impact on budget utilization. The need for budget revision will persist.		3	3	monthly and quarterly following the lift off Covid restrictions	Public health officials	The team to monitor the epidemiological situation and make respective budget revisions in favor of plausible alternatives to reduce the impact on budget utilization and ensure timely delivery of the programme activities	SI RP
Gender equality becomes marginalized in the national development agenda due to reshuffle / turnover of the Government(s) leading to abandonment of the National policies on GE and EAW and losing of the national capacity and institutional memory		3	3	Quarterly	Parliaments, Government of Central Asian countries	The Team to monitor national development strategies and gender-specific strategic documents, legislative work (including reports to CEDAW and SDGs VNR) to timely inform RUNOs and Secretariat of negative trends	SI RP
Programmatic risks							
Lack of engagement of specific stakeholder groups, e.g., men or youth at a regional scale limiting effectiveness of programme interventions		3	3	Quarterly	Program reporting	The Team to geater engage EAWWG champions, activists and RUNOs, strengthen communication strategy	SI RP
Low capacity of national women's machinery and civil society organisations to participate in gender-sensitive decision-making		3	3	quarterly	Program reporting	the Team to organize capacity development activities for programme beneficiaries and advocate for more a greater gender balance for representation in decision-making at various levels of public administration	SI RP
Political situation and security concerns continue to pose marked difficulties for any form of collaboration between Afghanistan and Central Asia within the regional programme and make any projections thereon		5	3	quarterly	Officials and UN	Regular communication wi the Afghan country programme in order to discuss and agree plausible ways of programmatic and logistical support	SI RP
Institutional risks							
Lack of coordination between the RUNOs may lead to underperformance yielding a low utilization rate.		3	3	Bimonthly	Team meetings	Ensuring that all RUNOs cooperate harmoniously with each other in a consistent manner and have with a clear goal and objectives.	UN RCO
Poor coordination and low complementarity of actions between the regional and national SI programmes in the countries of Central Asia may lead to unnecessary competition, duplication of efforts and negatively impact the delivery of the regional programme		3	3	Quarterly	Coordination meetings with RUNOs' country offices in Central Asia	Establishing coordination mechanisms for information sharing	UN RCO, respective project officers from RUNOs
Fiduciary risks							
The grantees' involvement in corruption and fraud in procurement of goods and services might dramatically affect the project's overall intended impact.		3	4	monthly	Desk review and monitoring visits	Conducting integrity due diligence checks to prevent and mitigate possible risks	Pillar 6 small grant and programme specialists
Assumptions: (i) The political commitment of governments in the region to EAWWG is in place, (ii) All five countries work collaboratively across the 5 programme outcomes, with support to CSO capacity building in Turkmenistan being a challenge, (iv) Russian can be used as a common language for 5 Central Asian countries, (v) Support to Afghanistan appears to be a formidable task with cost of such support born by Afghanistan Spotlight Country Programme.							